



IN THE ARAB COUNTRIES

UNDER THE THEME

"MANAGING MAINTENANCE WITHIN INDUSTRY 4.0"

CONICIDE WITH THE 16TH ARAB MAINTENANCE EXHIBITION

IDENTIFICATION OF SPARE PARTS IN PETROCHEMICAL INDUSTRY

CASE STUDY

Dr. Tomas Hladik | Eng. Ondrej Stejskal



CONTACT



logio

TOMAS HLADIK

Senior consultant

Logio

+420 731 151 276

hladik@logio.cz

logio

ONDREJ STEJSKAL

Consultant

Logio

stejskal@logio.cz

AGENDA



- **1** SITUATION
- 2 METHODOLOGY
- 3 PHYSICAL IDENTIFICATION USING SMARTPHONES
- 4 MATCHING FINDING DUPLICATE ITEMS AND FIRST BENEFITS
- 5 PROJECT PITFALLS

INTRODUCTION TO CASE - SITUATION



- European petrochemical and refinery plant
- Multinational holding group of companies
- Area of 10 square km
- More than 1000 buildings
- Thousands of km of electrical wiring, telecommunications wiring, pipes, pipe bridges
- Road, rail and pipes



INTRODUCTION TO CASE



Production facilities

Reactors, tanks, columns, heat exchangers, silos, furnaces, flare stacks, piping, energetics, and others

More than 50 000 active items worth of 100s M EUR

Fasteners, fittings, power equipment, chemical equipment, cables, loaders, conveyors, feeders, couplings, rotating machines, dcs systems, bearings, electrical equipment, seals, measurement and control, filters and other special devices





SPARE PARTS























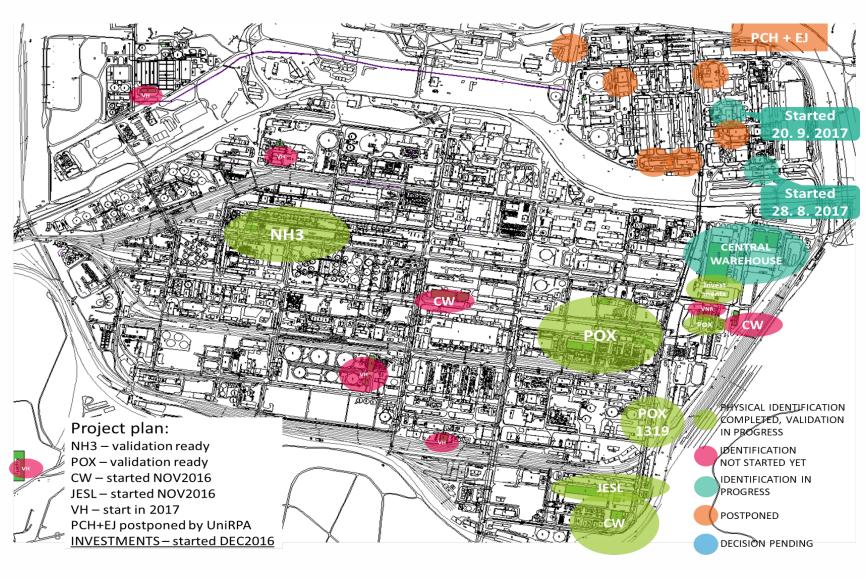






SPARE PARTS EVERYWHERE





SPARE PARTS MANAGEMENT



INITIAL SITUATION

Squirrel warehouses – pirate stocks
Created historically from
unconsumed and renovated items



SPARE PARTS MANAGEMENT



INITIAL SITUATION

Squirrel warehouses – pirate stocks





SPARE PARTS MANAGEMENT



INITIAL SITUATION

Imperfections in master data

Incomplete information in master data (missing links to documentation and norms, missing BoMs

Duplicates – identical items under several ID numbers

No unified methodology of spare parts identification (naming)

Different names for identical items

No common requirements on technical parameters

Incompliance with methodology of other companies in the group

No division to generic items and specific spare parts

Entire stock managed by the same strategy

PROJECT OF MAINTENANCE MATERIAL



IDENTIFICATION – GOALS

1. Create common methodology of identification for all maintenance materials

To reach compatibility among existing methodologies within the holding

2. Perform physical identification

To conduct physical identification of items in squirell WHs and in SAP managed WHs according to developer methodology

3. Eliminate squirrel warehouses

To match squirrel items with SAP managed items and unify their stock, or to create new master data for unmatched items

4. Set up safety stock levels for generic items

To calculate one common safety stock level for each item, based on joint needs of all consumers in plant

PROJECT OF MAINTENANCE MATERIAL



IDENTIFICATION – GOALS

Preparation Stage

Develop standards to unify identification of Spare parts and Generic items

- One identification standard Identical names for identical spares and Identical categories for Spare parts and Generic items
- Development of database, parsing of current SAP master data and reshaping to master data record according to new identification standard
- Development of software (App) for collection and processing of data for physical identification on site
- Fixing Master data structure in SAP
- Definition of responsibilities and approval processes

Identification Stage Physical identification of spare parts in warehouses and fix SAP data in the system

- Physical identification/inspection of maintenance material in warehouses
- Summarization and correction of data in SAP (master data clean-up)
- Elimination of temporary warehouses without SAP management

PARSING OF ORIGINAL SAP MASTER DATA



By parsing and cleaning of data strings we can prepare correct master data form





SHORT NAME OF MATERIAL
PLANT AND WAREHOUSE NUMBER
UNITS OF MEASURMENT
MATERIAL GROUP NAME
DIVISION ON SP AND GI
CATEGORY OF STOCK (CRITICAL
ITEM, STRATEGIC ITEM)



Transformation to correct master data record structure

LINKS TO STANDARDS
ATEST NUMBERS, SPECIFICATIONS
(DIMENSIONS, TEMPERATURES,
PRESSURE, SURFACE
ADJUSTMENTS)



Yet incomplete, but correct form of short text (to be completed by physical identification)

VUZA PRIR V. 111 PN??/DN65.0

Flanged globe valve DN65 PN?? 422643

 \oplus

STEPS OF IDENTIFICATION



Each item is identified in the following steps:

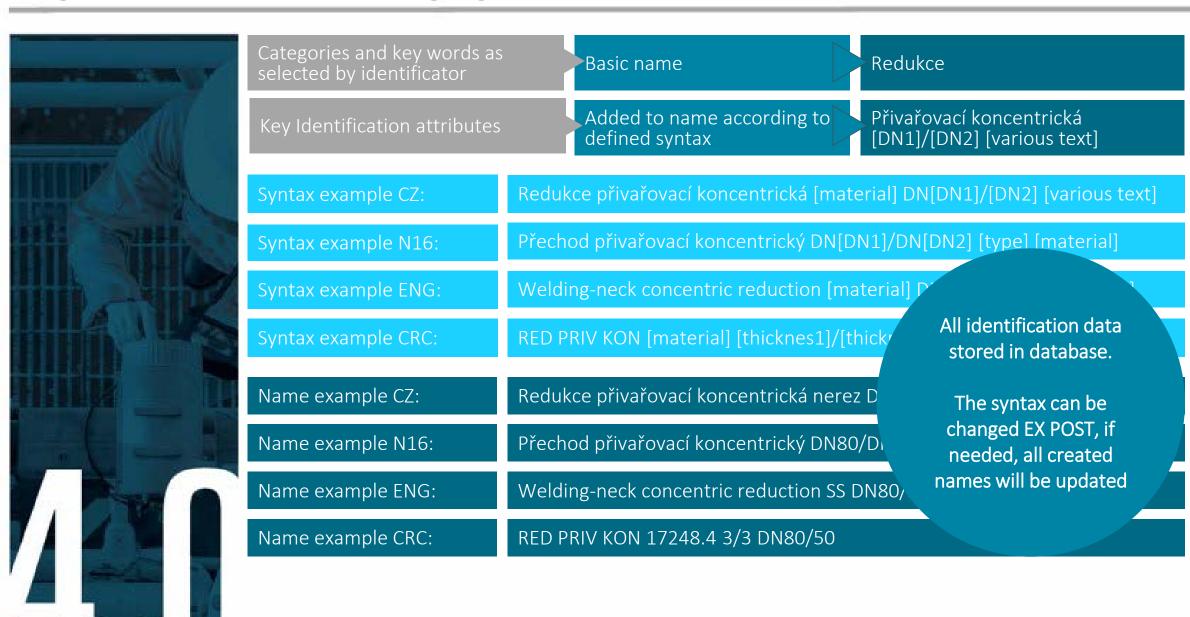
Step	Description	Output
1	SELECTION OF MATERIAL CATEGORY	Fasteners
2	SELECTION OF KEY WORD (ITEM NAME)	Stud screw with bolt
3	SELECTION OF MATERIAL GROUP	PIP_FAS Screws, bolts, washers – general, not atested
4	FILLING IN REQUIRED INFORMATION — IDENTIFICATION ATTRIBUTES	CZ: Svorník s maticí 40x200xW ¾" NEREZ Eng: Stud with nut 40x200xW ¾" Stainless SHORTCUT: SVOR+M 12050.6 100MM W ¾"
5	FILLING IN MAXIMUM OF OTHER REQUESTED ATTRIBUTES	Material of bolt: 12050.6; Logistic dimensions: 30x15x15; Norm: ČSN 2515.2
6	ASSESMENT OF TECHNICAL CONDITION	NEW/OLD/REPAIRED

IDENTIFICATION TREE – EXAMPLE FOR CENTRIFUGAL PUMPS



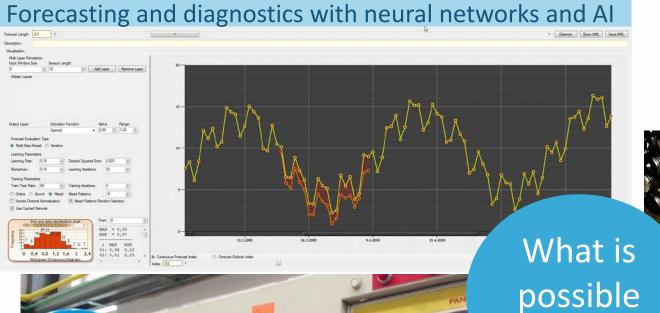
```
Rotary machines
      Pumps
            Whole pumps
                  Plunger pump
                   Centrifugal pump
                  Screw pump
                   Gear pump
                                                        Category
                                                             Subcategory
            Spares for pumps
                                                                    Keyword
                  Plunger pumps
                                                                     Keyword EU
                        Plunger crank system
                                Housing set
                                                                     Keyword ENG
                                  Pump housing
                                                                     Keyword CRC
                                  Housing lid
                                                                     Keyword N16
                                   Excenter
                                Crankshaft set
                                  Crankshaft
                                   Crankshaft bushing
                                  Oil flinger ring
```

HOW THE NAME IS CREARED?



INNOVATIONS AND MAINTENACE 4.0







Augmented reality in maintenance



today?

Identification of spare parts in Android phone app

PLAN OF IDENTIFICATION – WAREHOUSES



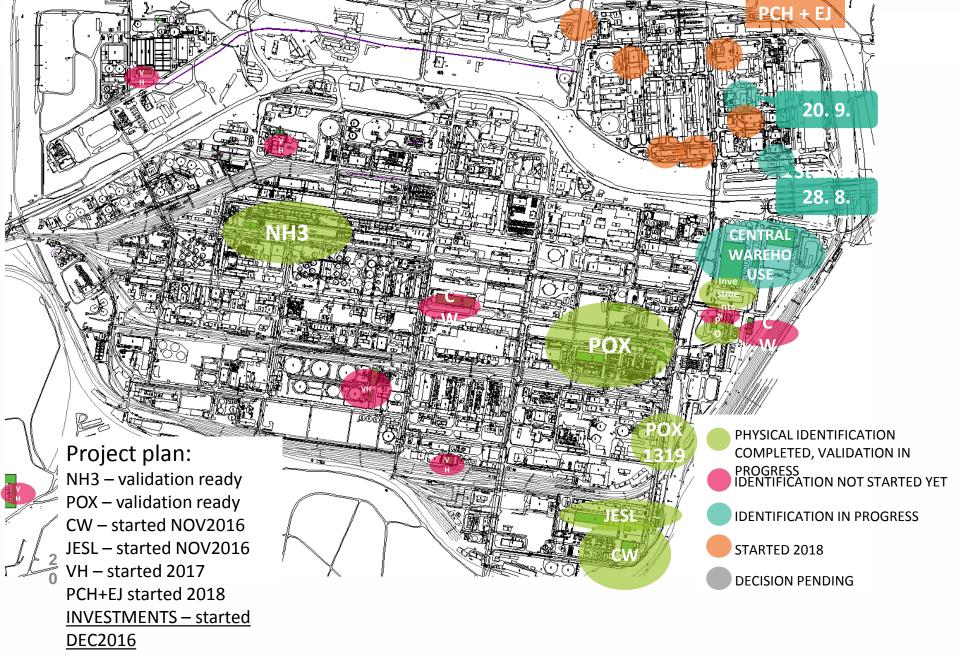
28/02/2017

				-
Building ~	Description	Unit	۳	Progress
0515	+ oplocený venkovní sklad na jižní straně budovy 0515	POX		Physical identification completed, validation in progress
bez označení	odkrytá plocha na severní straně budovy 1510, jižne od ulice E a mostu Za	POX		
1431		POX		Physical identification completed, validation in progress
bez označení	odkrytáplocha přílehlá k severní straně boduvy 1431, průsečík ulice 5a a železnice 93a, (volbě ložené armatury a potrubí)	POX		Physical identification completed, validation in progress
bez označení	odkrytá piocha SV od budovy 1442, mezi železnicemi 99 a 93a, (volně ložené armatury a potrubí)	POX		Physical identification completed, validation in progress
bez označení	odkrytá plocha přilehlá k západní straně budovy 1421, ulice 5a (volbě ložené armatury a potrubí)	POX		Physical identification completed, validation in progress
bez označení	oplocená plocha sevemě od budovy 1442, jižně od ulice E (armatury a potrubí)	POX		Physical identification completed, validation in progress
1443		POX		no materials to identify
1443/1		POX		no materials to identify
1424	pouze volné plodvy	POX		Physical identification completed, validation in progress
1523	pouze sklad v jižní části budovy	Močovin	ю	Physical identification in progress
3630	překladiště 3630, západní strana budovy 3607 (volně ložená zařízení)	NH3		Physical identification completed, validation in progress
3610	volná plodna	NH3		no materials to identify
3609		NH3		Physical identification completed, validation in progress
3612		NH3		Physical identification completed, validation in progress
0623	Haly A,B,C	Hlavní skl	lad	Physical identification to be started DEC2016
0625	Haly 4,5,6,7	Hlavní skl	ad	Blind physical stock counting completed, Physical identification to be started JAN 2017
2515		Hlavní skl	ad	Physical identification to be started 20,2017
0621		Hlavní skl	ad	Physical identification to be started FER2017
0512	venkovní plocha	Hlami skl	ad	Physical identification to be started MAR2017
1111	Haly A,B	Hlavní skl	ad	Physical identification in progress
1139	Jesenik u kolejiště (Fanta)	ESL.		Physical identification to be started NOV2016
1130	Plethová samostatně stojící budova (jeseník) (Kašpar)	IESL.		Physical identification to be started NOV2016
1131	Budova dílen údržby T700 sklad oddělený oplocením v jihovýchodní části budovy (Kašpar)	JESL		Physical identification to be started MOV2016
1143	Sklad olejů a těsnění (dobře evidovanej - štítky); Fanta	IESI.		Physical identification to be started NOV2016
6655	sklad VH (Šiška, Mrišo)	VH		Physical identification to be started JAN 2017
6822		AH		Physical identification to be started JAN 2017
2225		AH		Physical identification to be started JAN 2017
1132		AH		Physical identification to be started JAM 2007
0315	sklad VH Kopisty (Šiška, Mrišo)	VH.		Physical identification to be started FBE2017
0213		YH		Physical identification to be started FEB2017
4829		VH		Physical identification to be started FEB2017
3313		VH		Physical identification to be started FEB2017
3333		AH		Physical identification to be started FE2017
0425		AH		Physical identification to be started FB2017
6627	sidad VH (Pavel Kepl)	¥Η		Physical identification to be started JAN 2017
CERC		VΗ		Physical identification to be started JAN 2017
6596				
4804		VH		Physical identification to be started JAM 2017

09/08/2017

03/00/2017					
Building -	Descript ion ▼	Unit -	Progress *	Pozn	
0515	+ oplocený venkovní sklad na jižní straně budovy 0515	POX	Physical identification completed		
0515		VNR	Physical identification completed		
bez označení	odkrytáplocha na severní straně budovy 1510, jižne od ulice E a mostu Za	POX	Physical identification completed		
1431	, ,	POX	Physical identification completed		
bez označení	odkrytápkotna přikhták sevemí straněbodny 1431, průsežík ulke Sa a železnice 93a, (volbě kožené armatury a potrubí)	POX	Physical identification completed		
bez označení	odkrytá plocha SV od budovy 1442, mezi železnicemi 99 a 93a, (volně kižené armatury apotrulá)	POX	Physical identification completed		
bez označení	odkrytá plocha přílehlá k západní straně budovy 1421, ulice Sa (volbě kižené armatury a potrubí)	POX	Physical identification completed		
bez označení	opiccená plocha severně od budovy 1442, jižně od ulice E (armatury a potrubí)	POX	Physical identification completed		
1443		POX	no materials to identify		
1443/1		POX	no materials to identify		
1424	powe volné plochy	POX	Physical identification completed		
1523	pouzesklad v jižní části budovy	Močovina	Physical identification completed		
3630	přektatlětě 3630, západní stranabudovy 3607 (volně kôzená zařízení)	NHB	Physical identification completed		
3610	volná plocha	NHB	no materials to identify		
3609	Minimum	NHB	Physical identification completed, validation in progress		
3612		NHB			
	M-L-ADC		Physical identification completed, validation in progress		
0623	Haly A,B,C	Hlavní sklad	Physical identification in progress		
0625	Haly 4,5,6,7	Hlavní sklad	Blind physical stock counting completed, warehouse removed to another location		
2515		Hlavní sklad	Physical identification to be started		
0621		Hlavní sklad	Warehouse removed		
0512	venkovní plocha	Hlavní sklad	Physical identification to be started		
1111	Haly A,B	Hlavní sklad	Physical identification completed, validation in progress		
1139	Jeseník u kolejiší é (Fanta)	ESL	Physical identification completed, validation in progress		
1130	Plechovásamostatně stojící budova (jeseník) (Kašpar)	ESL	Physical identification completed, validation in progress		
1131	Budova dílen údržby T700 sklad oddělený oplocením v jihovýchodní části budovy	ESL	Physical identification completed, validation in progress		
1143	Skład oleju a těsnění (dobrá evidence - štitky); Svoboda - pod Fantou	ESL	Physical identification completed, validation in progress	stdad olejů	
6655	sklad VH (Šiška, Mršo)	VH	Physical identification cancelled	strojní	
6822	• • •	VH	Physical identification cancelled	strojní	
2225		VH	Physical identification cancelled	strojní	
1132		VH	Physical identification cancelled	strojní	
0315	skład VH Kopisty (Šiška, Mršo)	VH	Physical identification cancelled	strainí	
0213	and irreport positions	VH	Physical identification cancelled	stroiní	
4829		VH	Physical identification cancelled	strojní	
3313		VH	Physical identification cancelled	strojní	
3333		VH		-	
			Physical identification cancelled	elektro amar	
0425		VH	Physical identification cancelled	elektro amar	
6627	sktad VH (Pavel Kepl)	VH	Physical identification cancelled	elektro amar	
6596		VH	Physical identification cancelled	elektro amar	
4804		VH	Physical identification cancelled	elektro amar	
9602		VH	Physical identification cancelled	elektro amar	
0524		Textinio	Physical identification completed	elektro amar	
7211	Sklad MaR vedle wâtnice	PCH	Physical identification in progress	Mar	
8401	Skład Elektro Rozvodna EJ (volné plochy + zamykatelné składy) 1. patro + přízemí	PCH	Physical identification to be started before at 2017	elektro amar	
7522	Skiad Elektro a MaR Rozvodna Farrel v patře	PCH	Physical identification in progress before at 2017	elektro amar	
7512	Skład Strojnich MD - Peletizace	PCH	Physical identification to be started	strojní	
7723	Sklad Stroni + Elektro Farrel 2	PCH	Physical identification to be started	Strojní, Elektro	
98	Picchamezi blokem 98 a pictem	PCH	Physical identification to be started	Strojní	
0524	Bektrodily pro PCH, správce Inelsev (Velkémotory SM Kč bez temperace)	PCH	Physical identification to be started before at 2017	elektro	
1718	Velký sklad	AGRO	Physical identification to be started before at 2017	Mar	
8411	Velin El - dilna strojni údržby	PCH	Physical identification to be started	Strojní	
7411	Energoblok-strojowna	PCH	Physical identification to be started	Strojni	
7521	PEL granulace - bude zrušeno snájezdem PE3	PCH	Physical identification to be started		
		PCH	Physical identification to be started		
7512	PP Farrel1				
7512 7723	PP Farrel2	PCH	Physical identification to be started		
7723	PP Farret2	PCH	Physical identification to be started Physical identification to be started	Straini	
7723 7511		PCH PCH	Physical identification to be started	Strojní	
7723 7511 7301	PP Farret2 Vesin S+E - dilmastrojni údržby	PCH PCH PCH	Physical identification to be started Physical identification to be started		
7723 7511 7301 1433	PP Farre2 Velin StE - dilma strcjni údržby Ronodna PCK	PCH PCH PCH AGRO	Physical identification to be started Physical identification to be started Physical identification to be started before at 2017	Be k tro	
7723 7511 7301	PP Farret2 Vesin S+E - dilmastrojni údržby	PCH PCH PCH	Physical identification to be started Physical identification to be started Physical identification to be started before at 2017		





WEB-BASED IND - DETAIL OF IDENTIFICATION

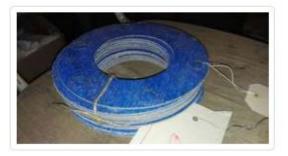


Application for Validation and Administration of created records

Detail položky L00235



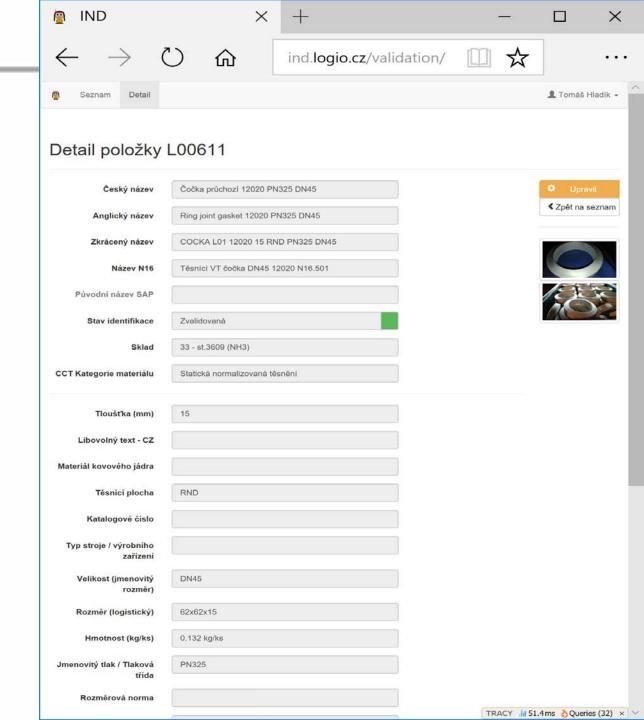




WEB-BASED IND

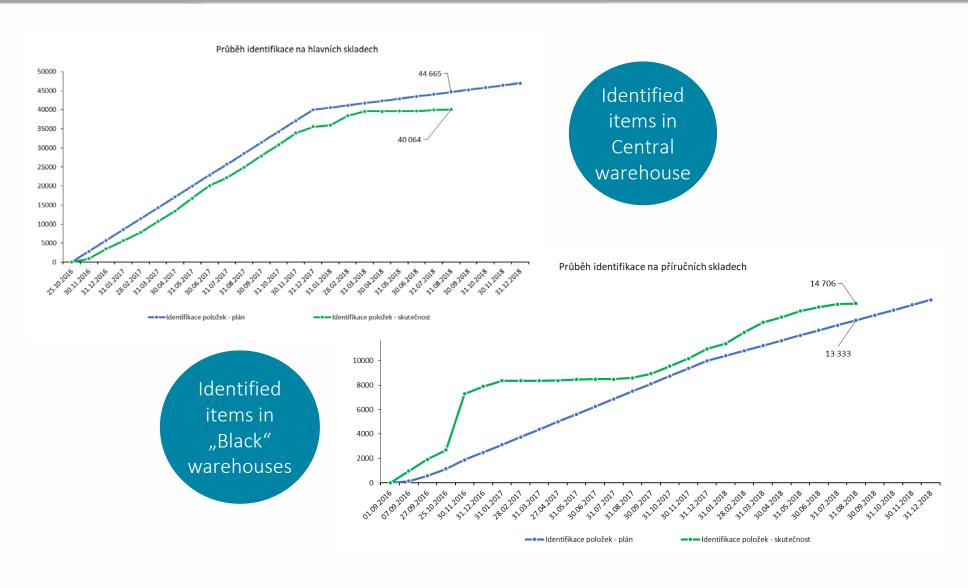


Application for Validation and Administration of created records



PROGRESS OF IDENTIFICATION





KEY NUMBERS – PROGRESS



AUGUST 2018

Since the project started, 54 770 materials were identified, out of them 40 064 on central warehouses and 14 706 in temporary warehouses.

All items were stock counted, 5 740 obsolete items identified in both central and black WHs.

All items are being validated by maintenance technicians. Validation of Hi-pressure parts in Ammonia unit was fully accomplished.

3 680 items already validated (Ammonia unit, validation 1.

Matching of hi-pressure parts in Ammonia unit finished (coupling black materials with SAP items in

Central warehouse). Validation 2 of matched pairs finished,), items imported into testing ERP database.

VALIDATION LEVELS



1

VALIDATION OF IDENTIFICATION

Name + attributes

2

Validated by responsible maintenance technician

VALIDATION OF DUPLICATES

SQUIRREL – Central WH

3

4

Validated by responsible maintenance technician

VALIDATION OF DUPLICATES IN CENTRAL WH Validated by master data admin

Validated by master data admin

VALIDATION OF MRP CONTROL LEVELS

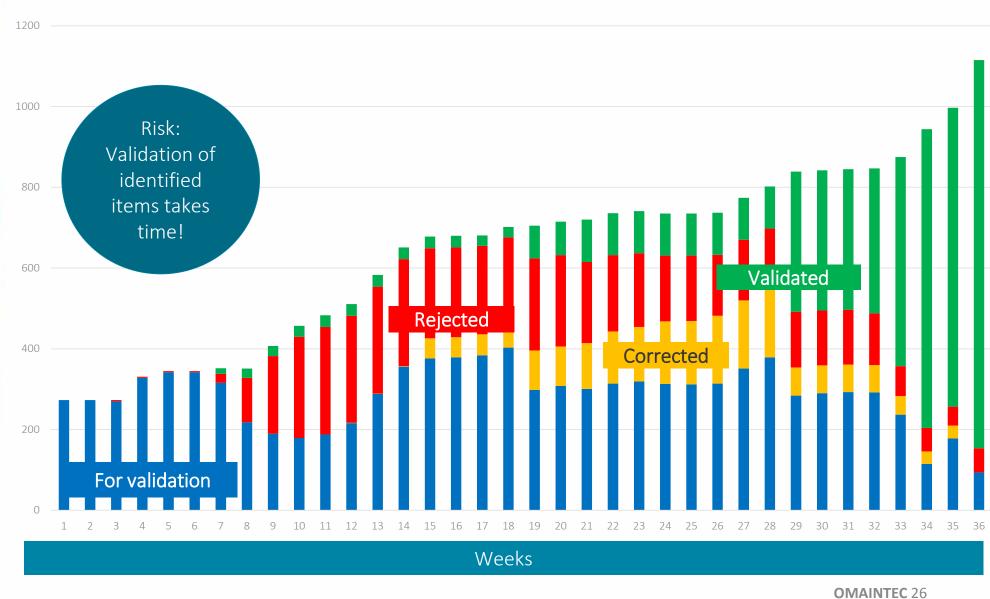
0

REVISION AND VALIDATION OF IDENTIFICATION METHODOLOGY Keywords, identifikation trees, translations

Validated by Maintenance Engineer nominated for particular material category

PROGRESS OF VALIDATION STATES OF ITEMS IN AMMONIA UNIT

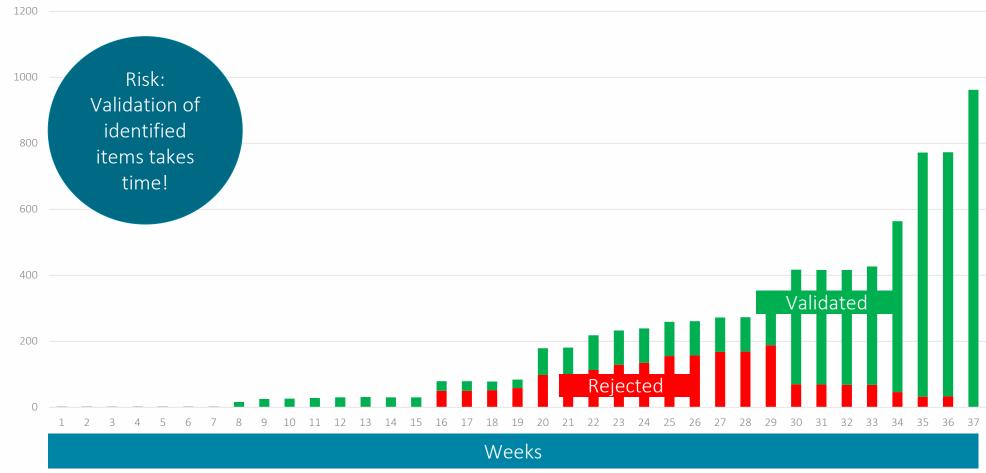




PROGRESS OF VALIDATIONS – AMMONIA



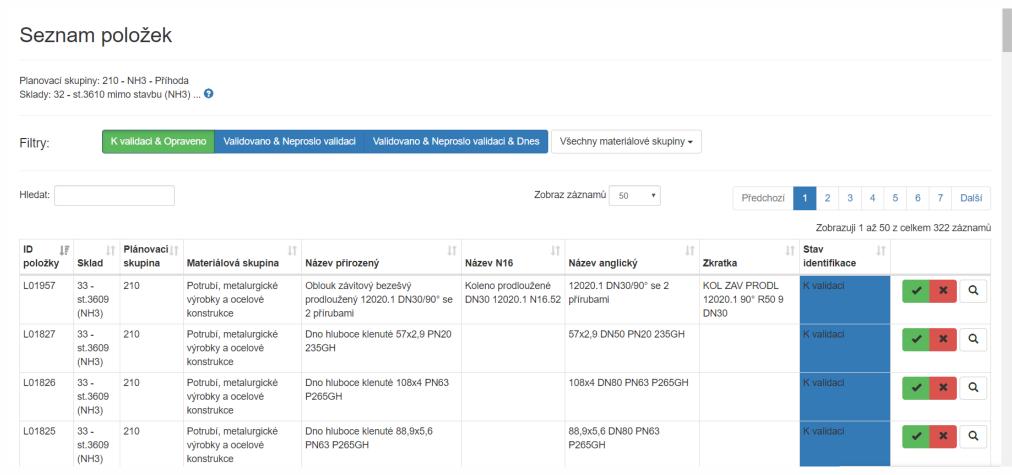
Activity of maintenance engineers responsible for validation (states Rejected and Validated only)



WEB-BASED IND - VALIDATOR ACCOUNT

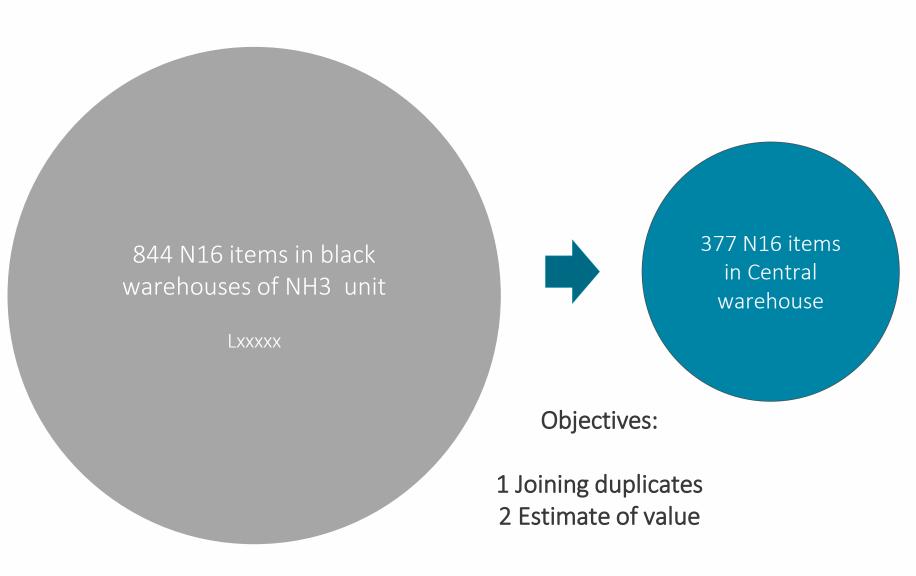


Application for Validation and Administration of created records



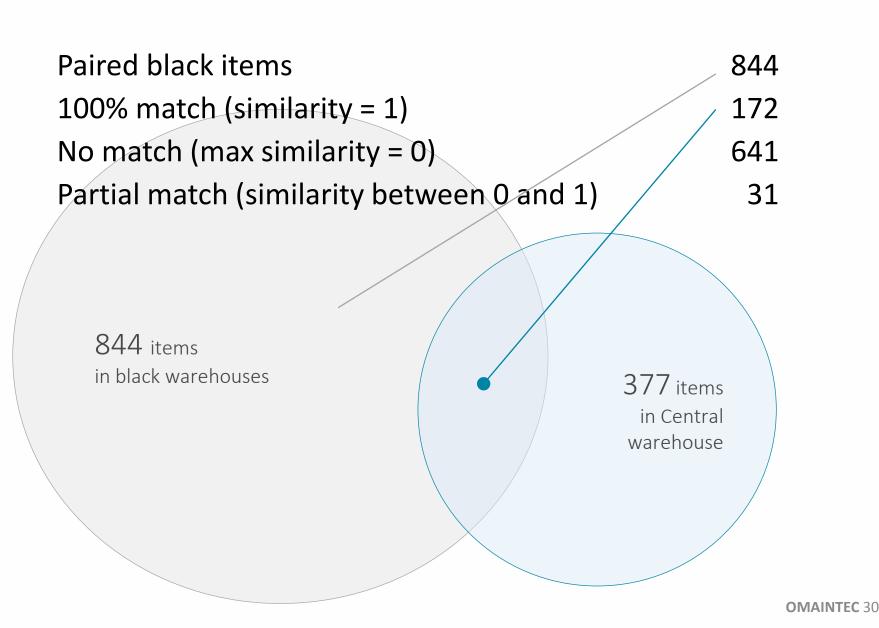
EXAMPLE: MATCHING OF BLACK SPARES WITH CENTRAL WAREHOUSE





MATCHING OF BLACK INVENTORIES – SEARCHING FOR DUPLICATES





MATCHING OF BLACK SPARES WITH CENTRAL WAREHOUSE

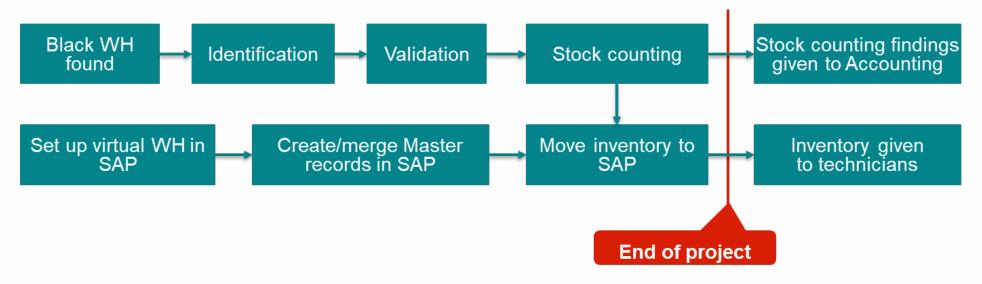


Example for one unit

Black items matched	844
100% match (similarity = 1)	172
No match (max similarity = 0)	641
Partial match	31
Estimate of nominal value of black items	3 500 000 EUR
Estimate of scrap value of black items	20 000 EUR

TRANSFER OF BLACK INVENTORIES INTO SAP





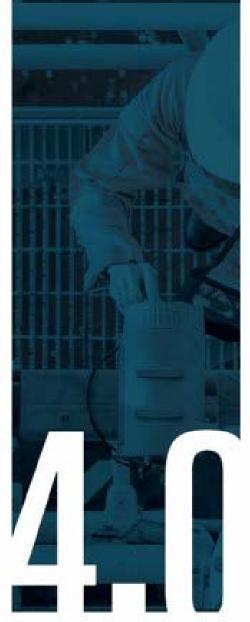
PREREQUISITES FOR IDENTIFICATION



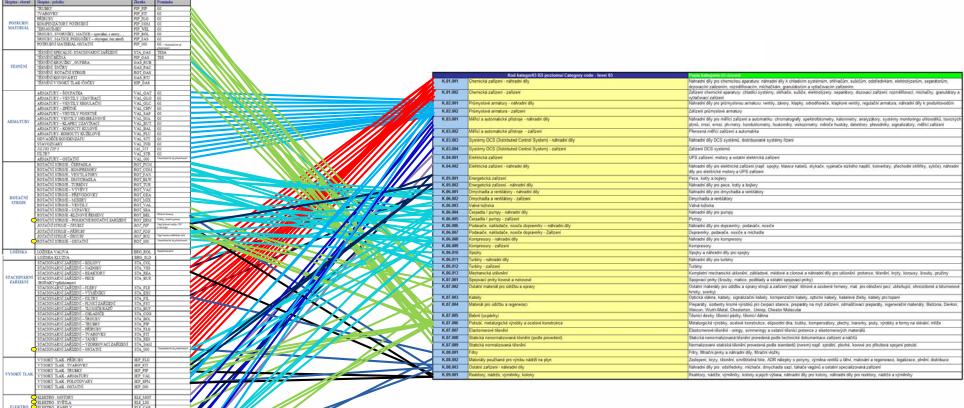
ACTIVITY	CONTRACTOR	CUSTOMER
To provide App for identification and to service App during identification	X	
To provide initial and operational trainings to explain identification procedure	X	
To register handling and consumption of items in WHS during identification		X
To provide personnel and equipment for material handling for purposes of identification		Х
To ensure security during identification		Х
To validate correctness of master data records		X
To provide sufficient human resources according to scope of items to be identified	X	
To accomplish minimum volume of data records agreed in contract	X	
To prepare and hand over all documentation related to identified parts		X

PROJECT PITFALLS

ÍPRAVKY TATNÍ MECHANICKÉ DÍLY – HTDRANT



Comparison of material groups of different methodologies



Some categories can not be simply linked

Some annexes are not finished yet

PROJECT PITFALLS

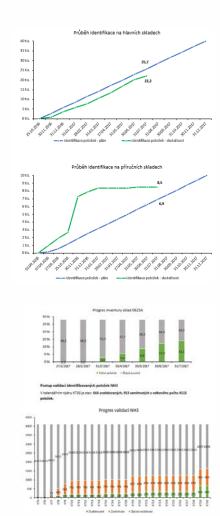


Revisions and customization of identification methodology must be done before physical identification starts

Time of employees is limited, thus there is need to plan time of technicians, admins, etc.

Output quality control of performed identifications prior to validation has to be introduced

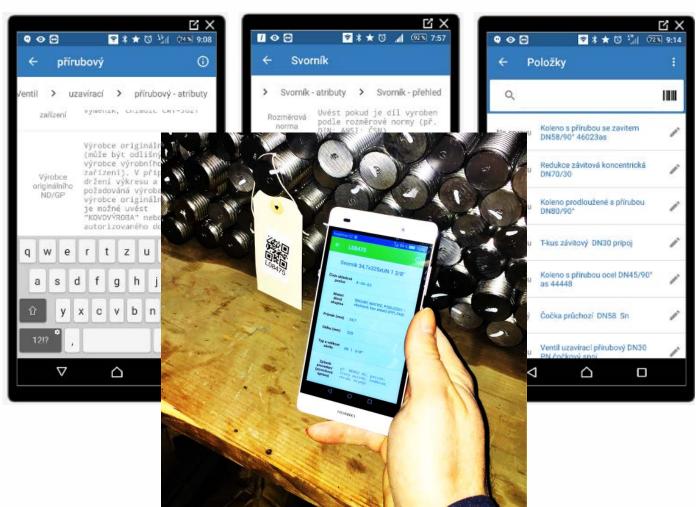
When using sub-sontractors for identification, need to set monitoring and reporting according to defined indicators of performance



THANK YOU













logio

TOMAS HLADIK

Senior consultant Logio +420 731 151 276

hladik@logio.cz

logio

ONDREJ STEJSKAL

Consultant

Logio

stejskal@logio.cz